

Financial Results Briefing Materials (2022/4/1~2022/9/30)



MITSUBOSHI BELTING LTD.





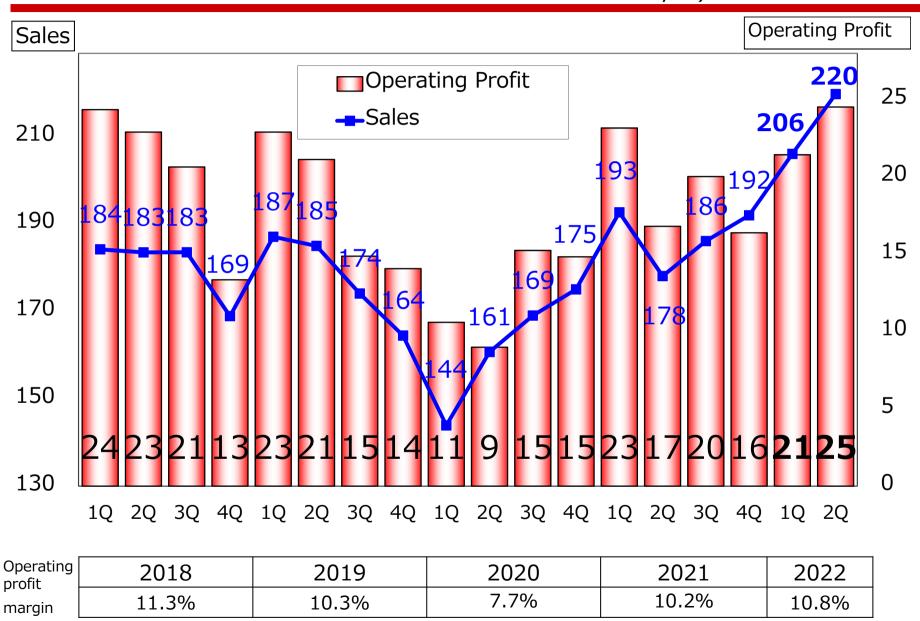
The forward-looking statements in this document, including performance forecasting, are based on currently available information and assumptions considered reasonable by us and do not guarantee our future financial results. Actual results may differ greatly from the forecast figures depending on various factors.



| | 2021-2Q (2021/4-2021/9) | 2022-2Q (2022/4-2022/9) | change | % |
|---|----------------------------|----------------------------|--------|--------|
| Sales | 37,068 | 42,568 | +5,500 | +14.8% |
| Operating profit | 3,998 | 4,597 | +599 | +15.0% |
| Margin | 10.8% | 10.8% | | |
| Ordinary profit | 4,439 | 5,731 | +1,292 | +29.1% |
| Margin | 12.0% | 13.5% | | |
| Profit attributable to owners of parent | 2,917 | 3,919 | +1,002 | +34.4% |
| Margin | 7.9% | 9.2% | | |

Quarterly Results

(100 mil. of yen)

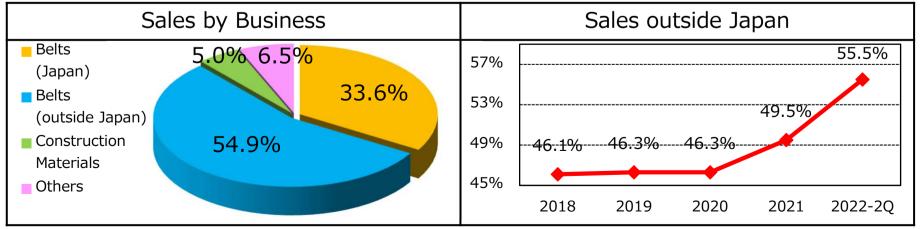


Sales by Business



(millions of yen)

| | | 2021-2Q (2021/4-2021/9) | | 2022-2Q (2022/4-2022/9) | | change | % |
|----------|--------------------------------------|----------------------------|-------|----------------------------|-------|--------|--------|
| | Belts (Japan) | 13,918 | 37.5% | 14,288 | 33.6% | +370 | +2.7% |
| В | Belts(outside Japan) | 17,931 | 48.4% | 23,387 | 54.9% | +5,456 | +30.4% |
| Business | Building & Construction Materials | 2,683 | 7.2% | 2,140 | 5.0% | △543 | △20.2% |
| SS | Others | 2,534 | 6.8% | 2,752 | 6.5% | +218 | +8.6% |
| | Total | 37,068 | 100% | 42,568 | 100% | +5,500 | +14.8% |
| Sa | les outside Japan | 18,179 | 49.0% | 23,612 | 55.5% | +5,433 | +29.9% |

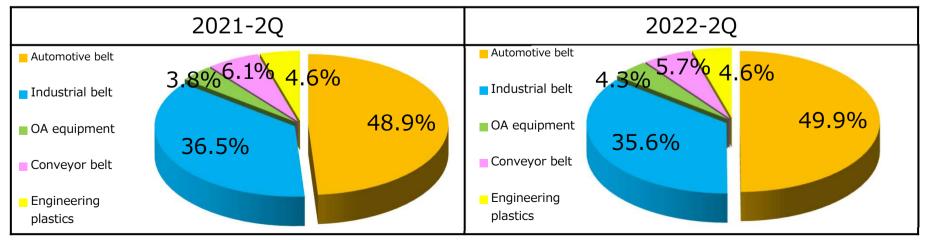


Breakdown of Belt Sales

(millions of yen)



| | 2021-2Q (2021/4-2021/9) | | 2022-2Q (2022/4-2022/9) | | change | % |
|----------------------|----------------------------|-------|----------------------------|-------|--------|--------|
| Automotive belt | 15,569 | 48.9% | 18,797 | 49.9% | +3,228 | +20.7% |
| Industrial belt | 11,634 | 36.5% | 13,399 | 35.6% | +1,765 | +15.2% |
| OA equipment | 1,223 | 3.8% | 1,616 | 4.3% | +393 | +32.1% |
| Conveyor belt | 1,949 | 6.1% | 2,130 | 5.7% | +181 | +9.3% |
| Engineering plastics | 1,475 | 4.6% | 1,733 | 4.6% | +258 | +17.5% |
| Total | 31,850 | 100% | 37,675 | 100% | +5,825 | +18.3% |



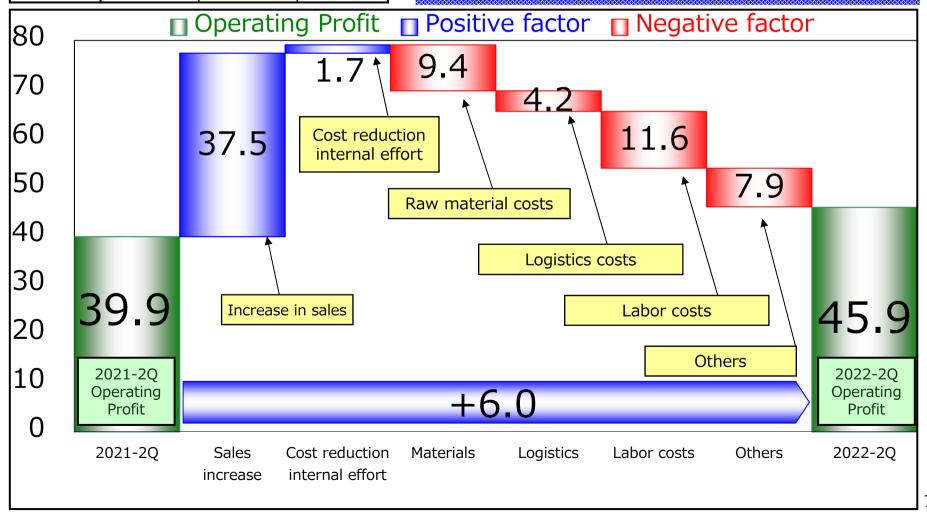
Analysis of Operating Profit

(100 mil. of yen)

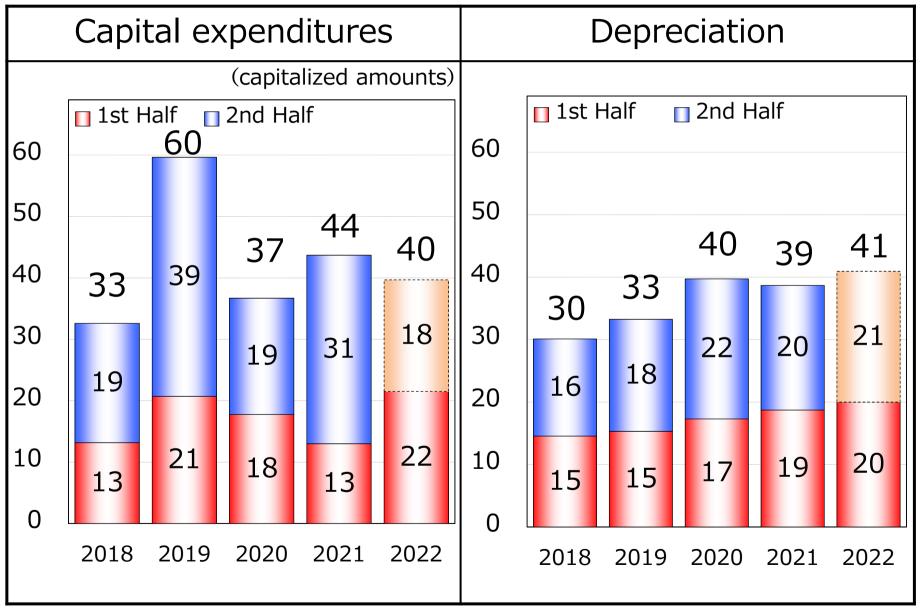


| | 2021-2Q | 2022-2Q | change |
|---------------------|---------|---------|--------|
| Sales | 370.6 | 425.6 | +55.0 |
| Operating Profit | 39.9 | 45.9 | +6.0 |
| Ordinary Profit | 44.3 | 57.3 | +13.0 |

- Higher raw material costs due to rising crude oil prices
- Increased labor costs due to increased business activity and the impact of the weaker yen







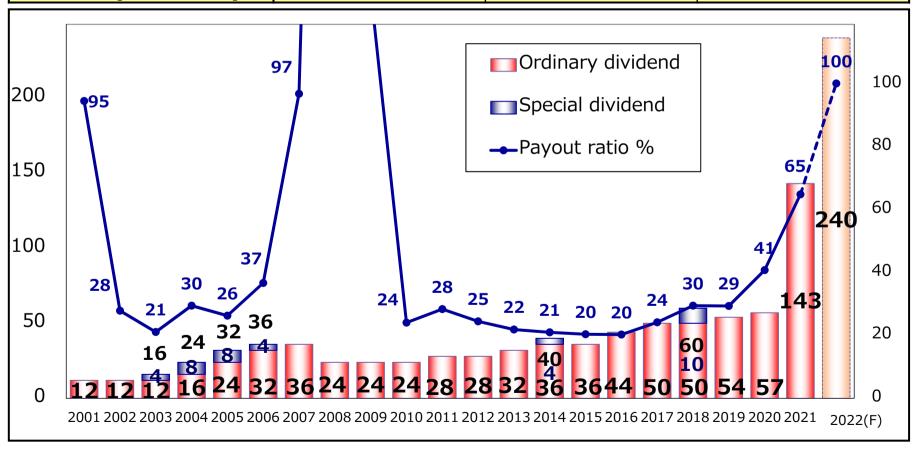


| | 2022/3 | 2023/3 Forecast | | | Year-on-Year | |
|---|---------|-----------------------------|-----------------------|----------------------|--------------|--------|
| | Results | 1st Half (2022/4-2022/9) | Full year (before) | Full year (after) | change | % |
| Sales | 74,870 | 42,568 | 77,500 | 83,000 | +8,130 | +10.9% |
| Operating Profit | 7,640 | 4,597 | 8,000 | 8,700 | +1,060 | +13.9% |
| Margin | 10.2% | 10.8% | 10.3% | 10.5% | | |
| Ordinary Profit | 8,552 | 5,731 | 8,000 | 9,400 | +848 | +9.9% |
| Margin | 11.4% | 13.5% | 10.3% | 11.3% | | |
| Profit attributable to owners of parent | 6,380 | 3,919 | 6,300 | 6,800 | +420 | +6.6% |
| Exchange rate (period average) | | USD | ¥115 → ¥135 | | | |
| | | EUR | ¥125 → ¥137 | | | |

Dividends



| | Interim | Year-end | Total |
|------------------|-----------|-----------|-----------|
| 2022/3 | ¥33 | ¥110 | ¥143 |
| 2023/3 | ¥110→¥120 | | |
| 2023/3(Forecast) | | ¥110→¥120 | ¥220→¥240 |



ESG initiatives



Initiatives to create a robust corporate governance structure

| Tim | e | Initiatives |
|-------|------|--|
| Nov. | 2000 | Mitsuboshi Belting Fureai Council, a volunteer organization comprising Group employees, formed to promote town development where residents and businesses coexist |
| Oct. | 2003 | Executive Officer system introduced |
| May | 2015 | Risk Management Committee and Compliance Committee established |
| June | 2020 | Work Style Reform Promotion Committee established |
| Dec. | 2020 | Specific SDG initiatives formulated |
| March | 2021 | Nomination and Remuneration Advisory Committee established |
| April | 2022 | Sustainability Promotion Committee and Sustainability Promotion Department established (Sustainability Promotion Committee comprises Management Council members and is chaired by President) |
| June | 2022 | First female Director takes office (at least 1/3 of Directors are Outside Directors) Shortened the term of office of directors from 2 years to 1 year |
| Nov. | 2022 | DX Promotion Department established Plan to formulate materiality |

Formulation of medium- to long-term targets for carbon neutrality by 2050

We have set the following numerical CO2 emission reduction targets (vs. FY2013)

• FY2023: At least 22%

• FY2030: 46%

